ASPRATIONAL ASSESSING YOUR TALENTS TO GET CLEAR

ON WHICH CONTRIBUTIONS YOU'LL BE REMEMBERED FOR



WHY NOT ME?

WHY NOT NOW?

URGENT VERSUS IMPORTANT

Urgent

Not Urgent

Important

Health Emergency

Crisis

Deadlines

Coaching

Exercise

Life Planning

Not Important

Interruptions

Many Meetings

Many IMs

Social Media

Television

Busy Work

WHAT LEAVES WHEN YOU LEAVE THE ROOM?



CAREER BRAND Something you have

CAREER BRANDING

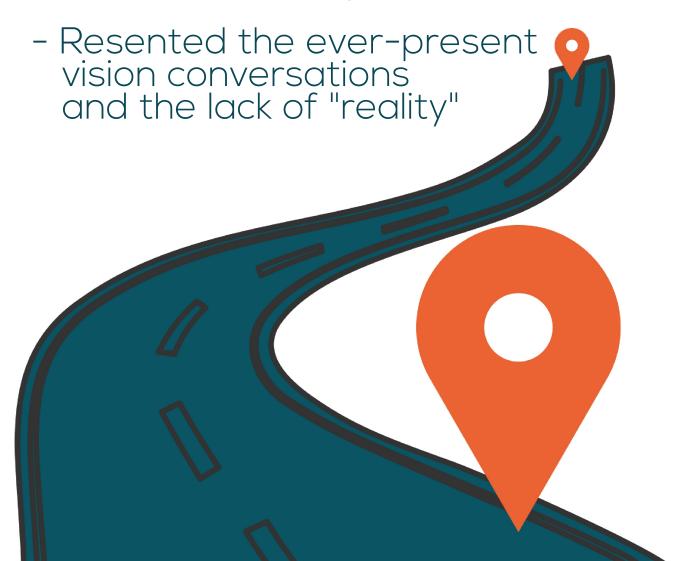
Something you do

CAREER LEGACY

An internal promise you make about your contribution

EXAMPLE: CINDY BEFORE ACCEPTING HER BEST LEGACY

- Disappointed in feeling NOT strategic enough
- Minimized her project planning focus because "being tactical" was not how to get promoted



EXAMPLE: CINDY AFTER ACCEPTING HER BEST LEGACY

- Operations-Focused: In touch with reality & resources needed to get things done
- Disciplined: Keeps them grounded when "squirrel vision" tempts them to launch too many projects



It's tough for your full potential to be known



EXPANDING YOUR TALENTS IS A HIGH-LEVERAGE WAY TO CONTRIBUTE AT WORK

What LEGACY is hiding inside you?

REFLECTIONS

FIVE REGRETS OF THE DYING

book by Bronnie Ware

- 1. I wish I'd had the courage to live a life true to myself, not the life others expected of me.
- 2. I wish I hadn't worked so hard.
- 3. I wish I'd had the courage to express my feelings.
- 4. I wish I had stayed in touch with my friends.
- 5. I wish that I had let myself be happier.

5 hours of back-to-back meetings

customer calls to return 200 emails to answer

REALITIES

Business cases to write powerpoints to make

Urgent interruptions to handle

LEGACY-BUSTERS

32%

Fear of failure or judgement leads you to dilute ideas

32%

"Disagreeing up" feels risky, so you keep ideas inside

45%

Life is busy, so you don't spend time thinking of your legacy

55%

Urgencies keep you from the important contributions

INADDITION TO "THE WHAT"

Build your brand & legacy around



WHICH "LEADER" HAD A SIGNIFICANT, POSITIVE IMPACT ON YOUR CAREER?



ASPIRATIONAL CARREIN BRAND

1.

2._____

3._____

CHAT

What word(s) did you pick?



HOW DO YOU WANT TO BE REMEMBERED?

Accepting

Accountable

Adaptable

Advocate

Ambassador

Anthropologist

Assertive

Astute

Barrier-Buster

Bold

Brainstormer

Bridge-Builder

Candid

Captivating

Careful

Caring

Celebrator

Challenger

Change-Ready

Completer

Connector

Critical Thinker

Decisive

Diagnoser

Diplomat

Dynamic

Early Adopter

Easygoing

Efficient

Encouraging

Engaging

Exacting

Expander

Factual

Fast-thinker

Forward-Looking

Fresh Thinker

Friendly

Futurist

Genuine

Grounded

Hope Creator

Intuitive

Inquisitive

Insightful

Intentional

Interested

Introspective

Lifetime Learner

Listener

Logical

Mentor

Meticulous

Mindful

Observant

Patient

People-Aware

People-Investor

Perceptive

Persuasive

Positive

Practical

Pragmatic

Present

Presenter

Principled

Prioritizer

Problem Solver

Process Thinker

Purpose-Centered

Rearranger

Recognizer

Reflective

Rehabilitator

Resilient

Rudder

Spark

Strengths-Oriented

Storyteller

Sympathetic

Thoughtful

Tireless

Tolerant

Transparent

Trustworthy

Truth-Finder

Unflappable

Unifier

Upbeat

Values-Driven

Visible

Warm

Welcoming



MORE OF

BY DOING



"THINGS TO DO" TO GET KNOWN FOR THAT QUALITY

Act Formal Analyze Data Ask Questions Assure People Assure Quality Be An Expert Be Expressive Be Introspective **Be Out Front** Be Responsive **Be Selective Be Serious** Be Thoughtful **Bring Harmony Coach Others Comfort People** Concentrate **Connect Ideas Connect With People** Control **Create Momentum** Create Order **Curate Ideas Design Things** Do Something New **Do Things Correctly**

Act Casual

Enforce Policies Establish Processes Find Commonalities Find Outliers Find Patterns Find Truth Fix Problems **Generate Excitement Get Approval Get Others To Commit Get Results** Give Advice Go With The Flow Have A Good Time Help Others Grow **Imagine The Future** Influence People Innovate **Inspire Others** Iterate **Keep Commitments** Make Decisions Make People Safe Mingle With Others **Organize Things Perfect Things**

Plan For Future

Poke The Bear **Prioritize Present Business Case Recognize Others** Re-energize Stalled Projects **Respond To Issues** See Nuance In People "See" People Fully **Set The Context Share Big Ideas Share Lessons Learned** Simplify The Complex **Spark Action Spread Acceptance** Stay Busy **Stay Consistent Suggest Solutions** Take Charge **Take Classes** Take The Spotlight **Tell Stories** Think Deeply Weigh Risks Welcome People **Work Carefully Work Fast Work Hard**

IF AN AREA OF YOUR CURRENT BRAND IS BRINGING YOU DOWN



FLIP IT AROUND

WEAKNESS FLIP

IS IT A WEAKNESS?

IS IT GETTING IN THE
WAY OF YOUR
PERFORMANCE
OR ANOTHER PERSON'S
PERFORMANCE?

NOT A WEAKNESS.

yes

SEEK OUT TRAINING, COACHING, MENTORING, AND/OR STRETCH PROJECTS SO YOU CAN GROW.

yes

AS YOU FILL THE GAP, WORK IN YOUR STRENGTHS. IS IT A GAP IN YOUR SKILLS OR EXPERIENCES?

STRATEGIES FOR MITIGATING YOUR WEAKNESS:

- 1) TASK SWAP
- 2) PARTNER
- 3) JOB MOLD
- 4) STOP DOING
- 5) REFRAME
- 6) ASK

IS IT AN
OVERUSED
OR MISAPPLIED
TALENT?

no

no

yes

GOOD NEWS!

YOU NEED TO WORK ON A RAW OR STARVED TALENT, WHICH CAN BE FUN. What YOU Care About

RELEVANCE

What THEY Care About

THE WORLD SOLD YOU A MAP.

WHAT YOU NEED IS A COMPASS.

- Michael Dauphinee